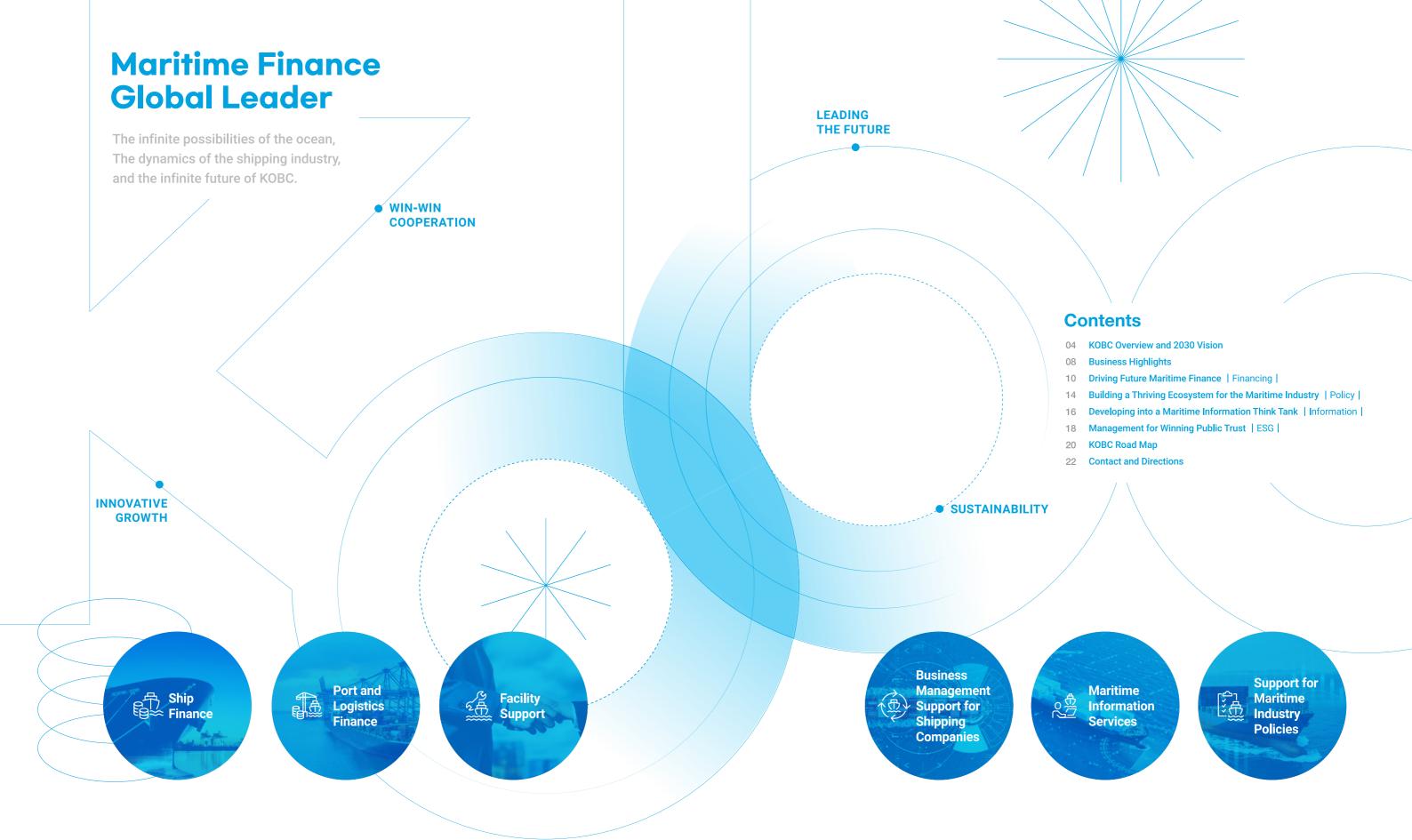


**Maritime Finance Global Leader** 

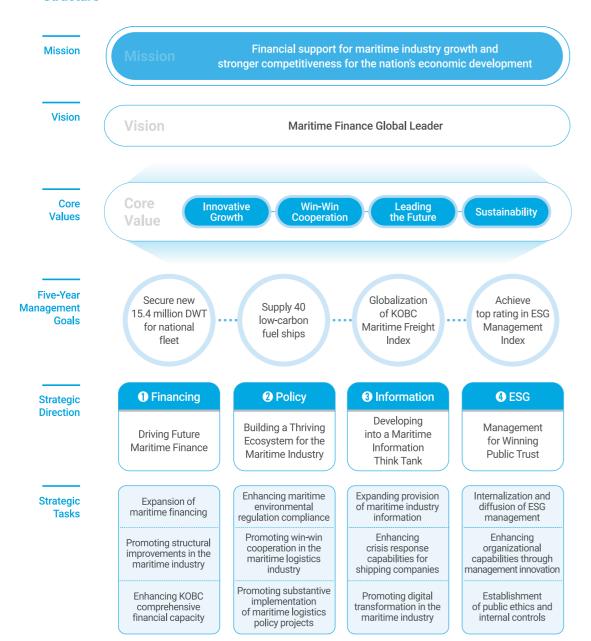




### **Purpose**

The Korea Ocean Business Corporation (KOBC) aims to contribute to the development of the national economy by strengthening the Korean maritime port logistics industry's competitive edge through supporting the stable ship acquisition of shipping companies, providing liquidity access, and offering growth-promoting services.

# 2030 Vision Structure



# MAIN BUSINESS

### **Main Areas of Business**

- Investment in ship acquisition finance
- · Guarantee for ship acquisition finance
- Investment in bareboat charter hire purchase
  - · Guarantee for Ship Refinancing

· Investment and guarantee for domestic and foreign port terminals

- · Investment and guarantee for domestic and foreign logistics facilities
- · Financial support for domestic and foreign port operating facilities

· Container box leasing program

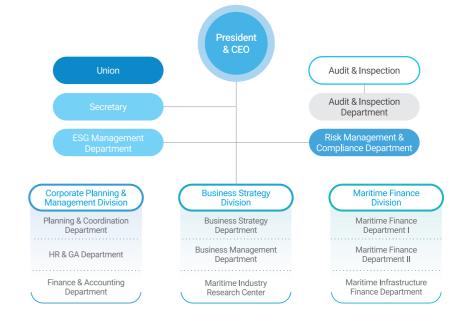
Retrofitting facilities to be eco-friendly

(loan interest subsidies or special guarantees)



- Provision of maritime and port logistics information services
- Ship valuation program
- Operation of the KOBC Container Composite Index(KCCI) and the KOBC Dry Bulk Composite Index(KDCI)
- Maritime industry diagnostics and consulting program
- · Support for policies promoting low-carbon ships
- Operation for Certified Excellent Shipping Company and Shipper(CESS)
- · National Essential Ships System
- · Seaborne freight announcement system
- · Data sharing platform for export and import logistics
- Professional training program for maritime finance and port logistics
- Special Support Program for Small and Medium-sized Shipping Companies
- · Maritime Industry Crisis Response Fund
- · Credit Guarantee

### **Organizational Chart**



KOBC Vision KOBC Main Business 5

### General Information

| Establishment Date | Jul. 5, 2018 | CEO | Byung-gil Ahn | Governing Authority | Ministry of Oceans and Fisheries (MOF) | Organization Category | Other Public Institution | Establishment Basis | The Korea Ocean Business Corporation Act | No. of Employees | 178 (as of Aug. 2024)



| Head Office | 5F, 7F floor, Bldg. C1, 38 Marine city 2-ro, Haeundae-gu, Busan | Seoul Office | 7F, 17 Gukhoe-daero 68-gil, Yeongdeungpo-gu, Seoul

### **Capital and Shareholders**

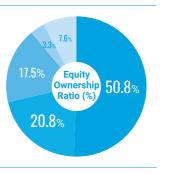
Legal Capital Paid-in Capital

KRW 5

Approx. KRW **3.1339** T (as of the end of 2023)

of the end of 2023)
(Unit: KRW 1M, %)

Shareholder	Paid-in Capital	Equity Ownership Ratio(%)
Government of the Republic of Korea	1,592,308	50.8
Korea Development Bank	651,963	20.8
Export-Import Bank of Korea	547,790	17.5
Korea Asset Management Corporation	104,174	3.3
Others (67 shipping companies, etc.)	237,640	7.6



### **International Credit Ratings and Certifications**

Aa2 Moody's

AA-Fitch

· Identical to the rating of Government of the Republic of Korea
· Financing is available domestically and internationally
based on the KOBC's strong credit rating, at competitive interest rates

The Highest Rating in
Assessment of ESG Bonds
(by Korea Ratings)

· Issued sustainability bonds worth KRW 150 B (as of Nov. 2021) \*Assessment Date: May 2022

# KOBC HISTORY

### 2018

Jul. 2018. Establishment of Korea Ocean Business Corporation (Inaugural CEO Ho-seon Hwang)

### 2019

Feb. 2019. Established special guarantee for retrofitting facilities to be eco-friendly

 Jun. 2019. Launched interest rate assistance for small and medium-sized shipping companies

 Aug. 2019. Launched a container box leasing program

Jan. 2019. Designated as an "Other Public Institution"

### 2020

Mar. 2020. Implemented a COVID-19 emergency relief program for the maritime industry

Jul. 2020. Launched the Certified Excellent Shipping Company and Shipper (CESS) Center

**0ct. 2020.** Launched a professional training program for maritime finance and port logistics

Dec. 2020. Approved 1st coastline shipping company support project

### 2021

Feb. 2021. Performed the execution of the Busan Embracement Fund for Social Economic Development (BEF)

Aug. 2021. Inauguration of the 2nd CEO, Yang-soo Kim

Sep. 2021. Launched a Korea container shipping alliance (K-Alliance)

Nov. 2021. Issued ESG bonds to support eco-friendly ship finance and small and medium-sized shipping companies

Dec. 2021. Held a ceremony to declare management-labor joint effort for ESG governance





### 2022

Feb. 2022. Launched "1876 Busan", an integrated platform to support entrepreneurship in the maritime and port logistics

Apr. 2022. Recognized as an excellent public organization for customers satisfaction by the Ministry of Economy and Finance

Jun. 2022. Became a member of the corporate charity program of Community Chest of Korea (40th member in Busan)

Jul. 2022. Established KOBC 2030 Vision and long-term strategies

Nov. 2022. Announced the KOBC Container Composite Index (KCCI)

### 2023

Was awarded the Minister of Oceans and Fisheries Award in the Best Innovation Practice Competition Feb. 2023. Launched a program to support policies promoting low-carbon ships Apr. 2023. Recognized as an excellent public agency for customer satisfaction by the Ministry of Economy and Finance in 2022 (2nd consecutive year) Apr. 2023. Successfully issued a global bond debut with the value of USD 300 million Achieved an "A" grade in the 2022 Ministry of Oceans and Fisheries evaluation for "Other Public Institution Management Performance" Launched "The Maritime Industry Crisis Response Fund" Was awarded special award at the "Republic of Korea Digital Management Innovation Awards Was awarded the top award in the environmental

(E) category for other public institutions in

the "2023 ESG Management Innovation Awards"

Implemented revision of the Korea Ocean Business

### 2024

Corporation Act and the Enforcement Decree of the Korea Ocean Business Corporation Act

Mar. 2024. Won the Best Taxpayer Award on the 58th Taxpayer's Day

Apr. 2024. Won the Social Contribution Grand Award from the Korea Chamber of Commerce and Industry and Forbes

Jun. 2024. The publication of the "KOBC Port and Logistics" report has commenced.

Sep. 2024. KOBC's Sustainable Management Report won the Gold Award at the Vision Awards and the Annual Report Competition of the League of American Communications Professionals.

Oct. 2024. The 3rd CEO Byung-gil Ahn was inaugurated.

6 KOBC Financial Highlights KOBC History

Support for 131 Companies,

KRW 11.8484 T

\*Since establishment (Jul. 2018) of the KOBC to the end of Aug. 2024 (based on approved numbers)

Ship Finance

**Support for Ship Acquisition** 

24 shipping companies, 92 ships,

**2.4742** 



Guarantee

**Support for Ship Acquisition** 

15 shipping companies, 67 ships,

**2.6251** 

**BBCHP and BBC** 

39 shipping companies, 94 ships,

**2.1569** 

**Investment in Port Terminals and Logistics** 

512.4<sub>B</sub>



Port and

Finance

**Retrofitting Facilities** to be Eco-Friendly

45 companies, 292 facilities,

KRW **568.6** B

**Container Box Leasing** Program

6 shipping companies, 354,181 TEU,

KRW **672.1** B



Underwriting of corporate bonds

18 companies,

**1.8783** T



**Interest Rate Assistance** 

62 companies.



**Credit Guarantee Program** 

7 companies,

KRW **7.5**B



**Maritime Industry Crisis Response Fund** 

2 companies,

KRW **50** 



**Primary Collateralized Bond Obligations** 

13 companies.



Information Services

Shipping Market Information

Publication of market analysis reports and in-depth reports

300 reports per year

Hosting the KOBC **Maritime Conference** 

participants (accumulated number since 2018)



Issuance of **Ship Valuation Reports** 

76 shipping companies, As of the end of Aug. 2024





Support for Introduction of **Eco-Friendly Ships** 

20 shipping companies, 55 ships



**Certification of Top-Performing Shipping and Shipper Companies** 

certified

**National Essential Ships System:** 

16 shipping companies, 273 cases,

Support for Global Low Carbon Ship Response

20 shipping companies, 55 ships,

"KRW **86.2** B

**Professional Training Program for Maritime Finance and Port Logistics** 

(cumulative since 2020)

343 graduates



### **Driving Future Maritime Finance** | Financing |

- 🛚 Following the revision of the Korea Ocean Business Corporation Act (enacted Jan. 25, 2024), financial support is available for port development projects, overseas port logistics operations, ship fuel supply business, and other port transport-related business.
- → Contributing to enhancing the global competitiveness of carriers by providing financial support for securing key base terminals for national flag carriers and introducing environmentally friendly ship fuel supply ships

### Investment in ship acquisition finance

- · An investment program assisting national flag carriers in financing their new shipbuilding projects or purchase of used ships
- · Aims to reduce the capital required for shipping companies to acquire ships and enhance cost competitiveness, resulting in stable acquisition of new ships

### Guarantee for ship acquisition finance

- The KOBC offers loan guarantees to support national flag carriers in securing funding from financial institutions for their shipbuilding projects or used ship purchases.
- The KOBC's support for building strong credit of shipping companies eases the financial pressure on them and boosts private ship financing



### Eco-friendly ship support

A joint investment program by a total of four policy finance institutions (KOBC, KDB, KEXIM, and KAMCO) to support national flag carriers in securing new eco-friendly ships

### Target

Shipbuilding projects that are ordered by domestic shipping companies (including container ships)

Total of USD 1.5B based on ship cost (expandable up to USD 3B if needed)

### Green Ocean Fund

· A joint investment program by KOBC and KDB for eco-friendly ships introduced by domestic carriers

### Budget

Newly-built, and used eco-friendly ships (excluding container ships) amount

Target

\* Eco-friendly Ships : Green energy propelled ships or out) ships outfitted with ecofriendly facilities

### Total of USD 600M based on investment

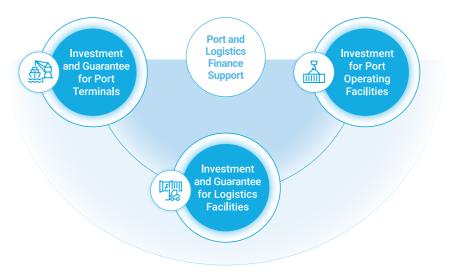
Budget

(available until budget runs

- · To assist national flag carriers in obtaining eco-friendly and highly efficient ships as a proactive measure to comply with stricter regulations in the maritime environment
- · To contribute to the government's efforts toward the adoption of eco-friendly ships and help shipping companies secure long-term growth engines
- · To encourage investment by the private financing sector by subordinating the involvement of policy financing and to promote the ship financing market



### **Port and Logistics Finance Support**



### **Investment and Guarantee for Port Terminals**

- · A program that provides funds for carriers and port operators for the construction and development of new port terminals and the acquisition of overseas terminal assets through equity investment and loan guarantees
- Contribution to improving domestic logistics supply chain and promoting long-term and stable business operations of port and logistics operators

### **Investment and Guarantee for Logistics Facilities**

- · Financial support for new construction funds for logistics facilities (CY, CFS, logistics centers, etc.) within domestic and international port hinterlands, including fund raising and joint investment in local joint ventures (JV), to acquire port logistics infrastructure
- \* CY (Container Yard): An area designated for container storage and loading/unloading
- \* CFS (Container Freight Station): Integrated facility for container cargo
- Contributing to the stability of the supply chain for import and export logistics and cost reduction for Korean logistics companies through securing logistics facilities

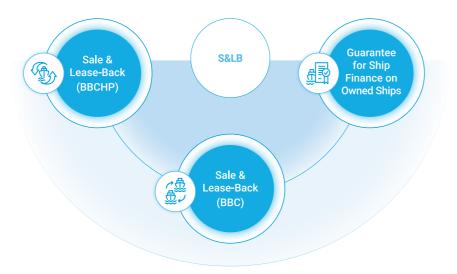
### **Investment for Port Operating Facilities**

- Financial support for the introduction or replacement of port handling facilities, including handling facilities at newly developed ports, refinancing of equipment for existing port operators, and overseas terminal facilities
- Reducing the financial burden associated with procuring port handling facilities and equipment for port operators

10 KOBC BUSINESS | Financing | | Financing | KOBC BUSINESS 11



Financial Support for Sale & Lease -Back (S&LB)



### Sale & Lease-Back (BBCHP)

- · Purchasing ships owned by domestic shipping companies, and then leasing them back to the shipping companies through the BBCHP (Financial Lease)
- \* BBCHP (Bareboat Charter Hire Purchase, Conditional National Acquisition Bareboat Charter):

  A bareboat charter (BBC) contract with the condition of acquiring ownership under the flag of the country to which the lessee belongs after the charter period of the ship has ended
- · Continuous use of ships by shippers allows for liquidity security

### Sale & Lease-Back (BBC)

- A transaction where the shipper sells ships owned by the shipper to KOBC, which then leases them back to the shipper in a bareboat charter (BBC) method, enabling ship finance support utilizing second-hand ships owned by the shipper
- · Minimizing capital investment for securing necessary ships for shippers, promoting flexible ship operation, and reducing risks of ship value fluctuation

### **Guarantee for Ship Finance on Owned Ships**

- · A business where domestic shipping companies use their existing ships as collateral to borrow funds from creditors (financial institutions, etc.) or to obtain new loans for repayment of existing loans, with KOBC providing debt guarantees
- · Enhancing the credit strength of KOBC to provide competitive financial support and ensure smooth liquidity for shipping companies

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## Shipowner Business

### **Tonnage Provider Business**

- A business of acquiring ships based on the excellent credit of KOBC and chartering them to national flag carriers
- · Actively supporting the development of the maritime industry by directly acquiring ships, which are essential assets in the shipping industry



New Build and Secondhand Ship Acquisition Operating Lease Business

Support for the acquisition of overseas secondhand ships by national flag carriers and strengthening expertise among domestic shipping companies when acquiring new builds and secondhand ships



Long-term Charter Ship Acquisition Support Business

Support for the acquisition of ships for national flag carriers to secure domestic and international long-term charter contracts

### **Tonnage Bank Business**

- · A business where KOBC purchases ships according to policy decisions during the restructuring of national flag carriers and leases them back to the shipping companies
- Providing emergency liquidity to shipping companies to support stable management during downturns and prevent the outflow of ships overseas



### Facility Support

| Financing | KOBC BUSINESS

### Loan Interest Subsidies and Special Guarantee for Improving Eco-friendly Facilities

- · When national flag carriers introduce eco-friendly equipment such as scrubbers for reducing sulfur emissions and ballast water management systems (BWMS), KOBC supports equipment funding loans through special guarantees and the government (MOF) provides partial coverage for loan interest costs (within 2%)
- · Support for smooth funding and cost-saving for domestic shipping companies to respond to environmental regulations

### **Container Box Lease and Investment**

· Support for securing container boxes, essential business assets for enhancing the safety platform of the Korean maritime logistics industry and improving the competitiveness of regular national flag carriers



### **Container Box Lease**

- Providing competitive operational/financial lease conditions to shipping companies by minimizing procurement costs through a lease platform structure
- 2 Cost savings on procuring container boxes through low-rate financial procurement based on the creditworthiness of KOBC



### **Container Box Investment**

- 1 Financial support for small and mediumsized shipping companies to secure container boxes through the use of funds under the Financial Investment Services and Capital Markets Act and KOBC's own funds
- Providing swift and tailored support for the container box demand of shipping companies, reducing short-term funding burden based on competitive interest rates

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**Business** Management **Support for Shipping Companies** 

### **Building a Thriving Ecosystem** of Eco-Friendly Win-Win Cooperation | Policy |

### Special Support Program for Small and Medium-sized Shipping Companies

- Financial support for second-hand ships and eco-friendly new ships owned by outward bound shipping companies classified as SMEs
- Contributing to the stabilization and growth of small and medium-sized shipping companies vulnerable to uncertainties in the maritime market



Coastal Ship Support Program

Financial support for the introduction of new ships to modernize aging coastal ships

### Coastal Ship Modernization Fund

- 1 The government supports up to 60% of the new ship's cost interest-free through a seed fund mechanism
- 2 Carrier self-burden of 10%, and guarantee provided by KOBC to KDB or private finance

### Coastal Passenger/Inland Cargo Modernization Program

1 KOBC and KDB provide guarantees and loans to support up to 80% of the cost for new shipbuilding

### **Crisis Response Fund Operation**

- Financial support for crisis response, including restructuring support for national flag carriers and financial assistance for ship management normalization in cases of insolvency indicators
- Establishing proactive management safety measures against global maritime downturns to reduce the risk of insolvency and prevent crisis escalation for small and medium-sized shipping companies

### **Credit Guarantee**

- KOBC provides support for overcoming short-term liquidity crises by shipping companies with insufficient credit or collateral by providing credit guarantee support for debts
- \* Limited to cases specified in Article 7 (1) of the Enforcement Decree of the Korea Ocean Business Corporation Act
- Smooth procurement support for emergency business funds through KOBC's provision of credit

### **COVID-19 Support Project (temporary)**



A program that supports reducing the interest burden on borrowers when taking out a loan by financial institutions that have signed an agreement with KOBC

Corporate Bond

KOBC purchases outbound national flag carriers' corporate bonds



### **Support for** Maritime **Industry Policies**

### Support for Policies Promoting Low-Carbon Ships

- Businesses can receive subsidies based on the Green Ship Certification grade when placing an order for eco-friendly ships
- The program aims to assist flag carriers to proactively comply with global environmental regulations, promoting carbon-neutrality policies, and establishing a foundation for cooperation between domestic shipping and shipbuilding companies in Korea through shipbuilding projects

### Operation for Certified Excellent Shipping Company and Shipper (CESS)

- · The program aims to certify and incentivize shipping and shipper companies that work together to eliminate unfair competition and promote collaboration to expand the shipping rate of national flag-carrying companies, fostering a virtuous cycle of cooperation
- The KOBC is a designated certifier by the MOF to operate the Certified Excellent Shipping Company and Shipper (CESS) Center

### **Operation of National Essential Ships System**

- The system designates and mandates fleets to operate during emergencies to ensure stable transportation of strategic materials for national security and to promote job growth for domestic seafarers
- KOBC is commissioned to operate the system, which includes receiving applications for fleet designation and operation, providing loss compensation calculations and payments, as well as offering relevant training

### Seaborne freight announcement system

- The system aims to prevent unfair practices and excessive competition, establish fair competition rules in the market, and contribute to the sound development of the maritime industry by publicly announcing container freight charges and rates
- KOBC is entrusted with tasks such as the publication of freight rates, verification of publication deferment and declaration, and operates a reporting center for unfair maritime trading practices



### **Professional Training** for Maritime Industry

### **Professional Training Program for Maritime Finance**

- Establishing a foundation for qualitative leap in the maritime industry by fostering advanced ship finance experts with ship finance techniques and international networks through employee-centered training programs
- Promoting industry understanding and fostering professionals through specialized training in the field of maritime finance

### **Professional Training Program for Port Logistics**

- Participating in the Ministry of Oceans and Fisheries' 4th Maritime Port Logistics Professional Training Program (2020-2024) to provide tailored practical training courses for fostering professionals in the field of maritime port logistics
- Contributing to the cultivation of professionals in related fields by graduating around 40 students in maritime port logistics training



**Establishment** of Maritime Logistics Information Platform

### **Export-Import Logistics Data Sharing Platform**

- To enhance the logistics competitiveness of the country and companies, integrating and sharing various public and private maritime logistics data on the platform to promote private sector export-import competitiveness enhancement and service creation
- Supporting the digital transformation of the maritime industry and improving national logistics efficiency through platform construction
- Supporting export-import logistics symbiosis through the establishment of a data platform that enables information sharing and collaboration among export-import participants

14 KOBC BUSINESS | Policy | | Policy | KOBC BUSINESS 15

# Developing into a Maritime Information Think Tank | Information

### **Maritime Information Service Provision**

Providing high-quality maritime market information in a timely manner to enhance the information competitiveness of national flag carriers and bridge the information gap between large and small companies, supporting the preemption of information competitiveness to lead the future maritime industry and reduce high dependence on overseas information agencies



Regular maritime market reports (daily, weekly, quarterly, annually) and special analysis reports on market emergencies promptly published Exchange with Domestic and Overseas Specialized Agencies

Collaboration with domestic and foreign maritime market analysis specialized agencies, operation of practical forums on maritime market conditions by ship type, and organization of the KOBC Maritime Conference Operation of KOBC Freight Rate Index by Ship Type

Development and operation of a Korean freight rate index to more accurately reflect the current status of the domestic maritime market

KOBC Freight Rate Index

### KCCI

**KOBC Container Composite Index** 

A South Korean container shipping freight rate index based on Busan Port

Indexed 40 ft dry container freight rates on a total of 13 routes including North America, Europe, and Southeast Asia, released every Monday at 2PM

### **KDCI**

KOBC Dry Bulk Composite Index)

A dry bulk cargo shipping freight rate index that strengthens the routes and characteristics of the Asia region

Four dry bulk cargo ship linear freight rate indices such as Capesize and Panamax are published daily at 6PM

Increase Korea Ocean Business Corporation Official Maritime Market Information Channels

16 KOBC BUSINESS | Information | | Information | KOBC BUSINESS

### **Provision of Port and Logistics Information Services**

· With the amendment of the Corporation Act (effective Jan. 2024), expanding the target of information services from maritime market-centered services to include markets and industries related to maritime ports and logistics



Monthly and special reports on global logistics, including maritime logistics and port-to-port shipping, covering major port terminals, hinterland logistics sites, etc.



Development of Indexes and Indicators

Indexing the container transport lead time between ports in realtime and providing it to shipping companies and cargo owners



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### **Integrated Consulting Business**

- · Providing customized consulting services by analyzing factors such as current fleet status, business structure, and borrowing situation to establish strategies tailored to each client's management situation
- Strengthening risk management for national flag carriers reflecting the characteristics of the maritime industry with significant environmental regulations and economic volatility, and improving accessibility to maritime finance for small and medium-sized shipping companies

### Ship valuation program

- · Ship valuation and issuance of valuation reports for ship sales, ship loan execution, regular collateral valuation, and assessment of the asset value of shipping companies
- Objectively analyzing the collateral value of ships to eliminate financial uncertainty for carriers and support efficient management of ship collateral loans
- · Ensuring professionalism based on ship management comprehensive systems and providing reliable information through neutrality and credibility

# BUSINESS

**ESG** Management Structure

### **Management for Winning Public Trust** | ESG |

Awarded the top award in the environmental (E) category for other public institutions in the 2023 ESG Management Innovation Awards

ESG Vision		Clean Marine Environment, Your Marine Industry Partner, Interacting with the
	,	

Core Value of ESG

Environmental Carbon Management Neutrality

Shared Win-Win Growth Cooperation

Trusted Communication

KRW 2 T in support for eco-friendly ships

KRW 250 B in special support for small and medium-sized shipping companies

Zero Tolerance for Corruption

Tasks

onserve Ocean Environment

Environmental marine conservation

- Enhancing support for acquiring eco-friendly ships
- Establishing a cooperative system for environmental management and conservation
- Support for compliance with marine environmental regulations

Connect Ocean Business

- Shared growth in the maritime industry
- management system Establishment of ecosystem for the coexistence of the maritime industry

Building an ESG-based

Enhancing knowledge-based shared growth

lean Ocean Governance

Governance for fairness and transparency

- · Organization for winning public trust
- Enhancing an integrity management system
- Strengthening stakeholder trust and communication



### **Environmental** Marine Conservation



Proactively participating in the International Maritime Organization (IMO)'s environmental efforts and carrying out various environmental conservation activities to support national flag carriers in developing environmental capabilities to meet the strengthening decarbonization regulations faced by the international community

Green Ship Financing	Investment and guarantee support for acquiring eco-friendly ships     Establishing a joint investment program among policy and financial institutions to expand the introduction of eco-friendly ships
Support for Eco-Friendly Ships	· Support for subsidies to aid the global transition to low-carbon ships
Support for Eco-Friendly Facilities	Operation of a special guarantee program for the production and installation of eco-friendly facilities     Support for subsidization of the difference in loan interest for production and installation of eco-friendly facilities
ESG Bond Issuance	Acquisition of sustainable bond certification and issuance of green bonds     (Introduction of eco-friendly ships by carriers, investment, and guarantee programs     → Expansion of eco-friendly ship distribution)
Environmental Management	Expanding participation in company-wide greenhouse gas reduction activities     Purchasing environmentally friendly green products
Expansion of Environmental Campaigns	Social contribution activities for marine environmental protection (employee plogging, coastal cleanup activities)     Production and distribution of goods made from recycled plastic





KOBC has been actively pursuing various collaborative activities since our establishment to foster mutual growth in the maritime industry and with local communities

Employment	Creation of jobs in the private sector through the promotion of core projects in KOBC     Minimizing the gap between current personnel and fully staffed through continuous new recruitment and creating youth employment opportunities     Establishment of a maritime port startup New Deal platform (1876 BUSAN)
Workers	Recruitment of talent based on blind competencies, focusing on job skills     (certified as an excellent organization in fair recruitment for 4 consecutive years)     Establishment of a cooperative labor-management culture based on collaboration
Human Rights Management	· Acquisition of Human Rights Management System Certification for 3 consecutive years (Korea Management Certification Institute)
Industrial Ecosystem	Operation of Certified Excellent Shipping Company and Shipper (CESS) system     Seaborne freight announcement system     Strengthening investigation of bullying practices among partner companies and enhancing communication channels
Local Community	Launch of the Maritime Industry Job Experience Hall Smart Maritime Center     Enhancing local economic vitality through collaboration with public institutions in the Busan area (participation in Busan Economic Forum, etc.)     Opening of the KOBC Maritime Industry Media Art Exhibition "Voyaging through the Times"
Shared Growth of SMEs	Operation of a special support program for small and medium-sized shipping companies     Ship finance education and financial consulting for practical personnel in small and medium-sized shipping companies     ESG social bond issuance (Financial services for low credit ratings (below BBB-) companies → Overcoming COVID-19 and promoting economic revitalization)
Customers	Customer satisfaction surveys and voice of customer (VOC) analysis and feedback     ESG seminars (for CEOs of national flag carriers) and ESG practical training     (for operational staff of national flag carriers)
Safety and Information Security	• Establishment and operation of a comprehensive disaster management system • Building a cloud-based information system and creating a disaster recovery manual

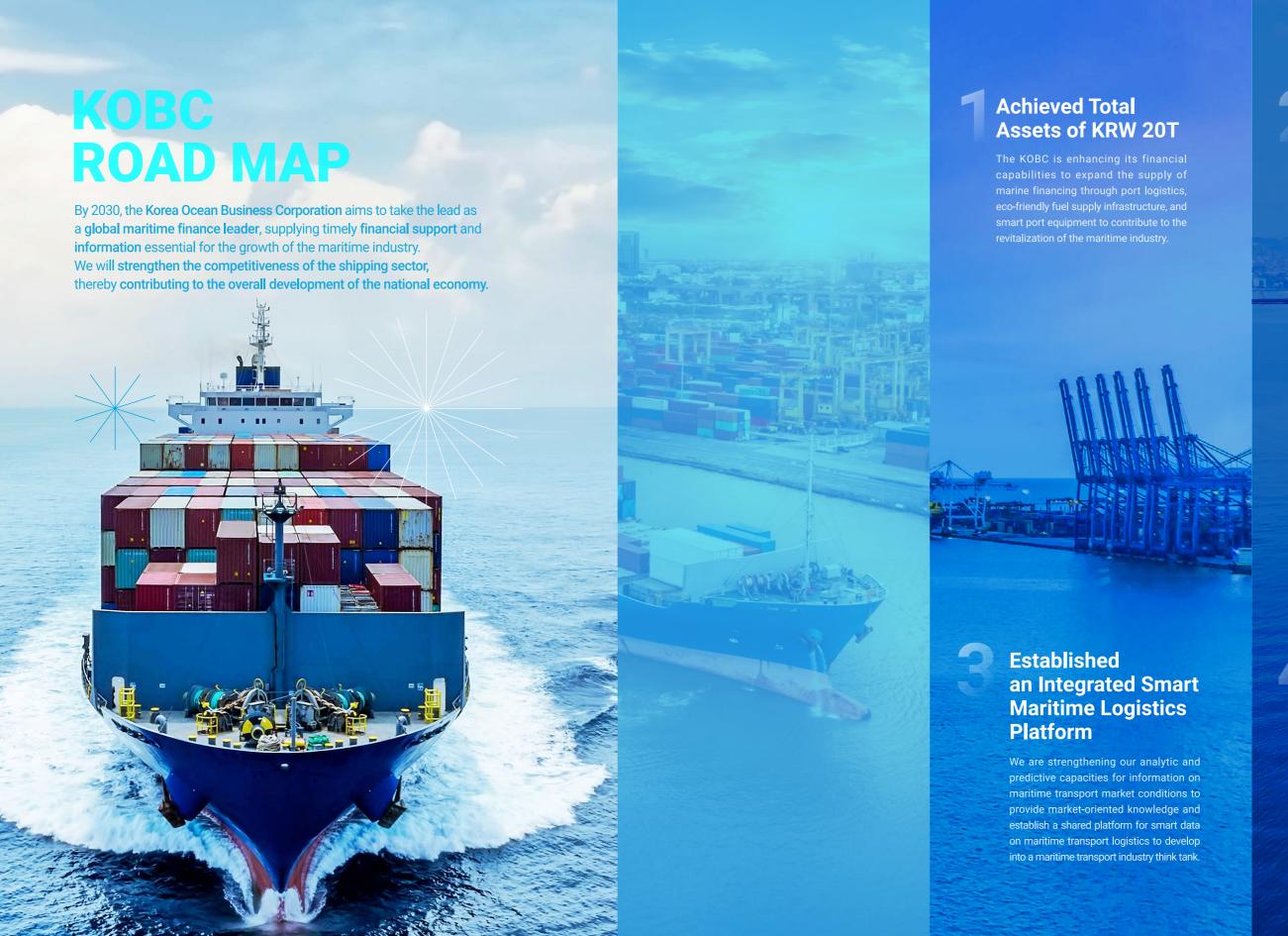


### **Governance for** Fairness and **Transparency**

KOBC strives to operate internal control systems, strong ethical management, and legal compliance activities with the goal of becoming a transparent and trustworthy public institution in line with the expectations of the public

Shareholders	Strengthening shareholder management involving the government, public institutions, and carriers	
Board of Directors	· Operation of the board of directors based on autonomy, responsibility, and transparency	
Risk Management	Proactive response through risk management system to achieve policy support goals for the maritime industry and balance the financial stability of KOBC	
Anti-Corruption	Strengthening ethical education for employees and strict punishment for corrupt behavior     Operation of an anonymous reporting system	
Human Rights and Ethics	Operation of independent Ethics Management Committee and Human Rights     Management Committee     Establishment of internal control governance system	

19 KOBC BUSINESS | ESG | ESG | KOBC BUSINESS



# Top Provider of Public Ship Finance

In order to respond to international environmental regulations aimed at carbon neutrality, we are strengthening our support projects for transitioning to eco-friendly maritime transport assets and supporting the digital transition in the maritime transport industry. In this way, we are leading the way to establish a maritime industry ecosystem for coexistence with national flag carriers to systematically respond to a variety of regulations and environmental changes.

### Achieved the Best Rating in Public Sector ESG Performance

By establishing an ESG-based management system and leading through ethical management with integrity, we are creating management that people can trust.

